



# **Analyst Briefing FY16 Performance Results**

Jakarta, 27 February 2017

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# Agenda



- **I** INTRODUCTION
- 2 OPERATIONAL REVIEW
- 3 COMMERCIAL REVIEW
- 4 FINANCIAL REVIEW
- **5** QUESTION & ANSWERS

### Highlights of 4Q16 and FY16 results



Coal sales
6.7 Mt

Down 0.3 Mt

-4% Q-Q

Coal sales
26.7 Mt
Down 1.5 Mt

-5% Y-Y

Unit: US\$ million

**Total Revenue** 

**Gross Profit Margin** 

**EBIT** 

**EBITDA** 

**Net Income** 

ASP (USD/ton)

<u>3Q16</u>	<u>4Q16</u>	Q-Q
349	409	+17%
22%	34%	+12%
47	104	+122%
60	131	+119%
33	61	+85%
\$49.9	\$59.8	+20%

<u>FY15</u>	<u>FY16</u>	<b>у-у</b>
1,589	1,367	-14%
22%	24%	+2%
194	209	+8%
258	272	+6%
63	131	+107%
<b>\$56.4</b>	\$51.0	-10%

### 2016 in Review





# SIGN OF RECOVERY

Supply constraints pushed price in 4Q16 to the highest since 2013



# COST

Achieved from Step Change Productivity and cost rationalization program



#### \$272M EBITDA \$131M NET PROFIT

Improvement in EBITDA and bottom line profits



#### CORP.GOVERNANCE AWARDS

Obtained good corporate governance awards from several leading institutions



# 25.6 Mt PRODUCTION

25.6 Mt of production despite heavy rainfall and mine closure



# SLIGHTLY LOWER ASP

ASP dropped by 10% from US\$56.4/t in 2015 to US\$50.6/t in 2016



# SUCCESSFUL SHARE BUYBACK

67% share price increased, supported by share buyback scheme



#### **CSR**

Obtained award from NCSR for Sustainability Report in mining and metal

### Awards and achievements in 2016



Best Indonesian Listed Companies

Best CG for nonfinance category The Top 10 of Top 50 Indonesian Companies with Best CG Performance

3rd Best GCG for Indonesian Public Companies

Ist Runner-up for Best Sustainability Report in Mining and Metal



From Anugerah Perusahaan Tbk Indonesia (APTI), Economic Review Magazine in cooperation with IPMI Business School



From Indonesian Institute for Corporate Directorship (IICD)



From Indonesian Institute for Corporate Directorship (IICD)



From Economic Review magazine in cooperation with IPMI Business School and Indonesia Asia Institute



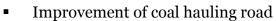
From National Center for Sustainability reporting (NCSR)

### 2017 and beyond



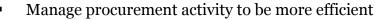
### **PRODUCTIVITY**





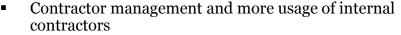
- Optimize truck size and cycle time improvement
- Optimize barging cycle time
- Expansion of port stockyard at Bontang Coal Terminal

#### **>> BUSINESS PROCESS ENHANCEMENT**



- Business Process improvement and automation
- Promote innovation and people development

#### CAPTURE MARGINS ACROSS THE COAL VALUE CHAIN



- 3rd party coal trading
- Leverage ITM's capability and infrastructure to synergize with nearby concessions
- Improvement in fuel procurement and logistics

#### **EXPAND CORE BUSINESS**

- Expand in-house mining contractor
- Investment in power business capture opportunities from growing domestic electricity demand



**IMPROVEMENT** 

**ADDITIONAL** 

**MARGINS** 

**ACROSS THE VALUE CHAIN** 



**ENHANCEMENT** 











**EXPANSION** 



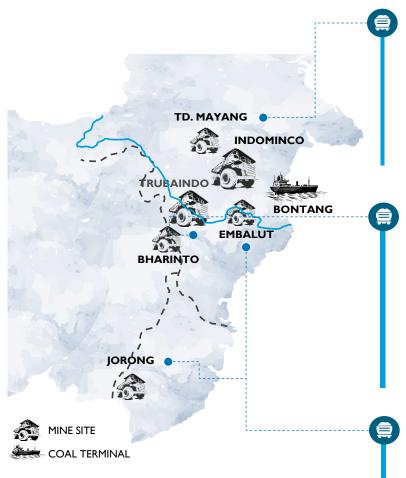
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### 2016 operational review





#### Indominco

- Production cost down by 29% in 2016 due to cost reduction program
- Logistic cost at BoCT reduce by 15% in 2016
- Rationalized capex spending by 57% in 2016

#### **Trubaindo - Bharinto**

- Trubaindo: Logistic cost reduce by 24% in 2016
- Bharinto: Production cost reduce by 13% in 2016
- Rationalized capex spending by 63% in 2016
- Trubaindo achieved Blue Level for environmental management from Ministry of Environment and Forestry of Indonesia
- Bharinto achieved Zero Accident Award from Ministry of Manpower of Indonesia

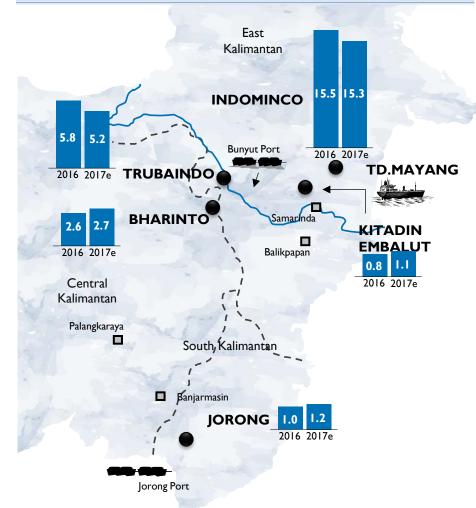
#### **Embalut - Jorong**

- Optimized mining reserves at Embalut mine
- Submitted mine closure plan to government at Jorong mine

### Operational summary 2016-2017



2016 OUTPUT : 25.6 Mt 2017 TARGET : 25.5 Mt

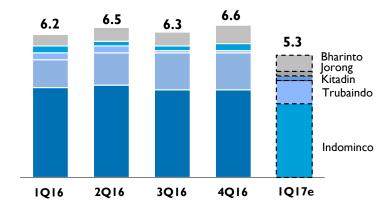


#### **COMMENTS**

- Similar production target compared to 2016 volume
- 1Q17 production target lower YoY given lower inventory at the end of 2016
- Higher optimized stripping ratios in 2017 as a result of coal price improvement
- 1Q17 strip ratio likely to be higher than average FY2017 target.

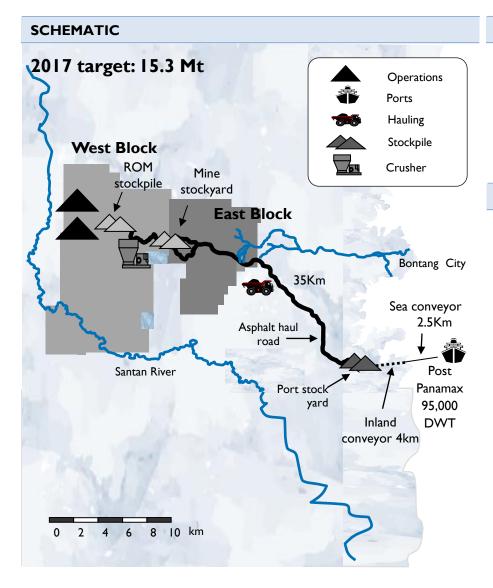
#### **QUARTERLY OUTPUT TREND**





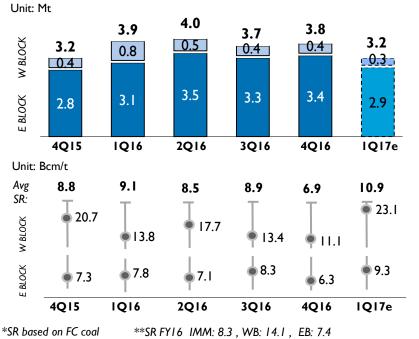
### **Indominco Mandiri**





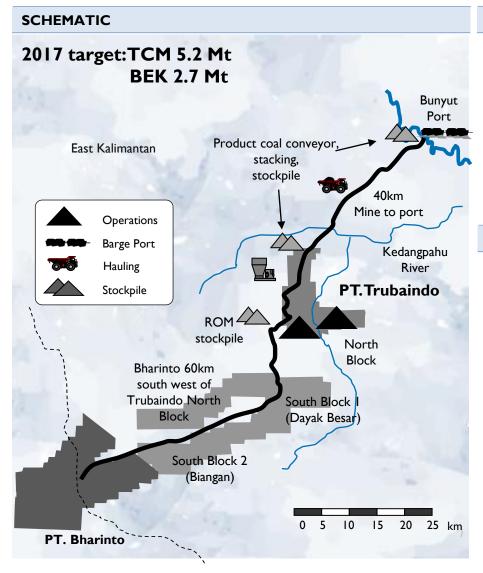
#### **QUARTERLY UPDATES**

- 4Q16 production output was lower than target due to heavy rainfalls affecting mine production.
- Total average strip ratio in 2017 is expected to be higher than 2016 due to optimized coal reserved.



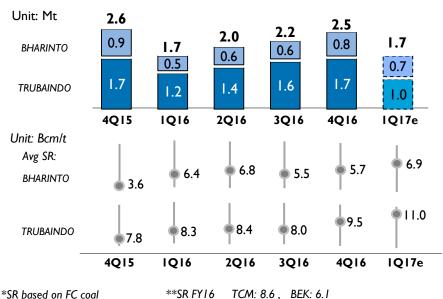
### **Melak group - Trubaindo and Bharinto**





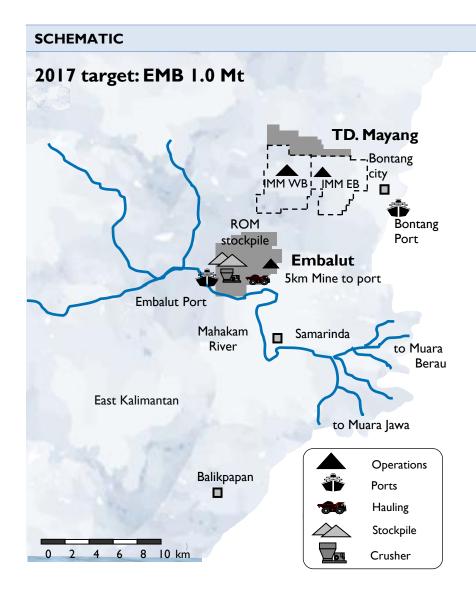
#### **QUARTERLY UPDATES**

- Trubaindo:
  - 4Q16 production achieved as according to target.
  - Hauling road improvement from South Block
     Trubaindo to Bunyut port to accommodate for larger truck aims to reduce cost and improve efficiency.
     Expected to be completed by 4Q17.
- Bharinto:
  - 4Q16 production achieved according to target.



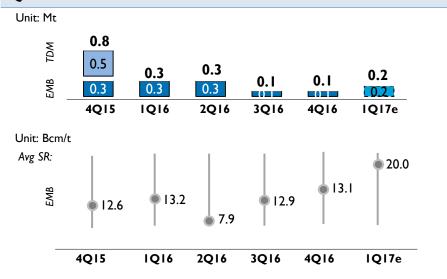
### **Kitadin Embalut and Tandung Mayang**





#### **QUARTERLY UPDATES**

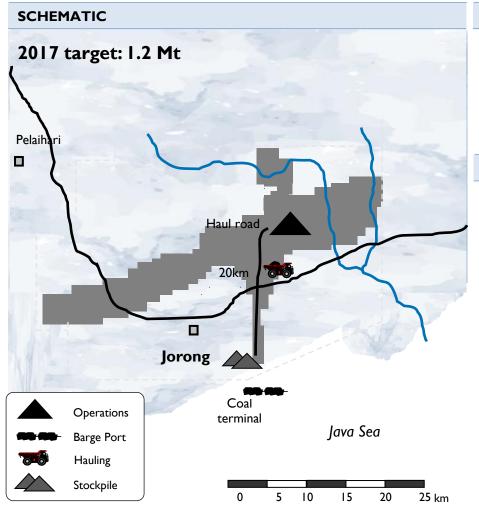
- Kitadin Embalut:
  - 4Q16 production output was lower than target due to bad weather.
  - Following the increase in production volume, strip ratio will gradually go down.
- Kitadin Tandung Mayang:
  - Continue mine closure activities including mine rehabilitation.



<sup>\*</sup>SR based on FC coal \*\*SR FY16 EMB: 11.3

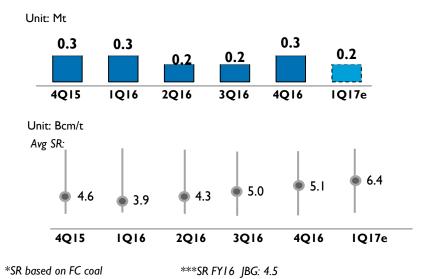
### **Jorong**





#### **QUARTERLY UPDATES**

- 4Q16 production achieved as according to target.
- Mine closure plan already submitted and being reviewed by government for approval.
- Remaining mine reserves will be depleted by 2018.



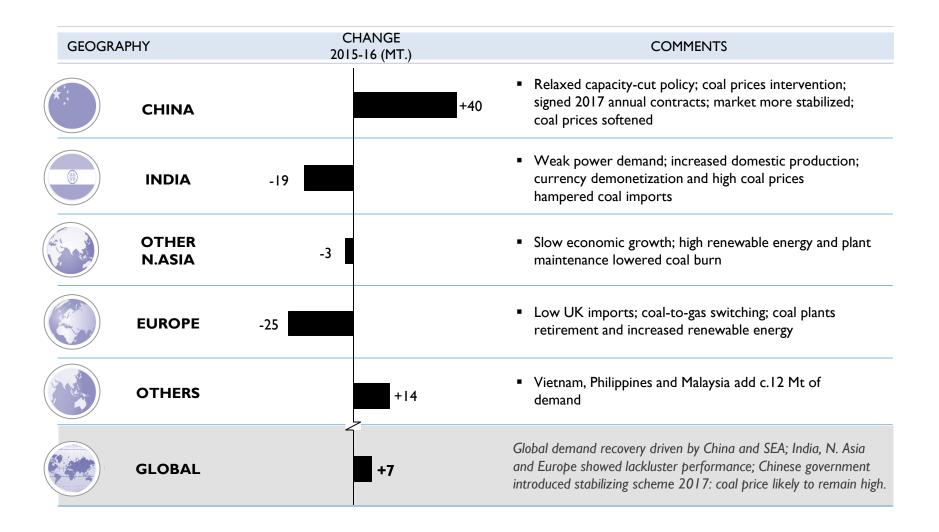
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### Global demand trends: 2016 vs 2015





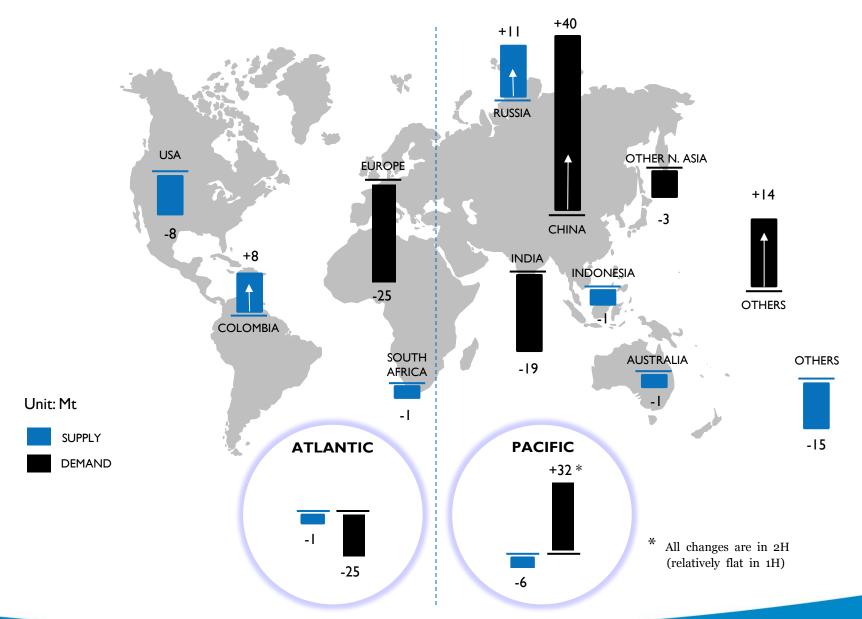
# Global supply trends: 2016 vs 2015



GEO	GRAPHY	CHANGE 2015-16 (MT.)	COMMENTS
	INDONESIA	-1	<ul> <li>Increase China demand improved exports; cont. rainfall limited growth</li> </ul>
	AUSTRALIA	-1	<ul> <li>A focus on coking coal, bad weather and maintenance tightened supply</li> </ul>
	COLOMBIA		+8 Heavy rain in Oct/Nov hampered operations; shipments were smooth
	RUSSIA		+   Frosty weather and rail car shortage affected exports and tightened supply
	S.AFRICA	-1	<ul> <li>Weak Indian demand, rising domestic demand and weather restrict export</li> </ul>
	USA	-8	<ul> <li>Improved domestic demand; limited volume for export</li> </ul>
	OTHERS	-15	
	GLOBAL	-8	Capacity-cut policy relaxation improved supply in China but all major exporting countries faced supply disruption due to unfavorable weather conditions and maintenance.

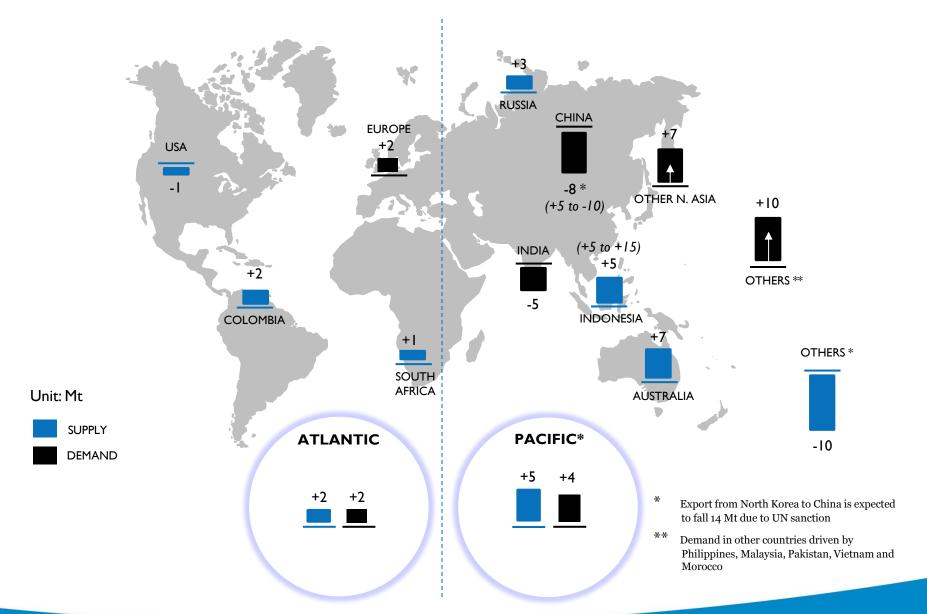
# Regional thermal coal market 2016 vs 2015





# Regional thermal coal market 2017 vs 2016

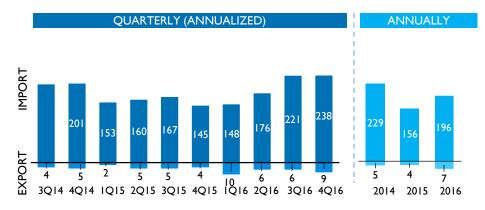




### China thermal coal market review



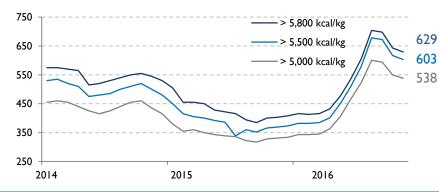
CHINA THERMAL COAL IMPORTS/EXPORTS\*
Unit: Mt



Sources: Banpu MS&L estimates

#### CHINA DOMESTIC COAL PRICES

Unit: RMB/t

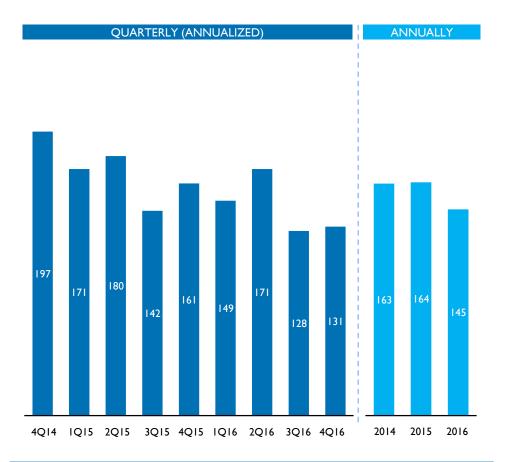


- In November, Chinese government relaxed supply constraints by allowing safetycompliant mines to operate 330 working days/year until March 2017
- NDRC intervened coal price index
- Most of 2017 annual term contracts have been signed, resulting in reduced spot demand as contract price cheaper than spot
- 13<sup>th</sup> five-year plan (2016-2020) released in December, China aims to continue supply structural reform and maintain imports
- NDRC issued scheme for 2017 to stabilize coal market and aim to control coal price in a range of RMB 500-570/t
- 2% import tax on Australian thermal coal will be removed from 1 January 2017
- China plans to launch national emissions trading scheme (ETS) in 2H17, meaning imports will move to higher quality

### India thermal coal market review



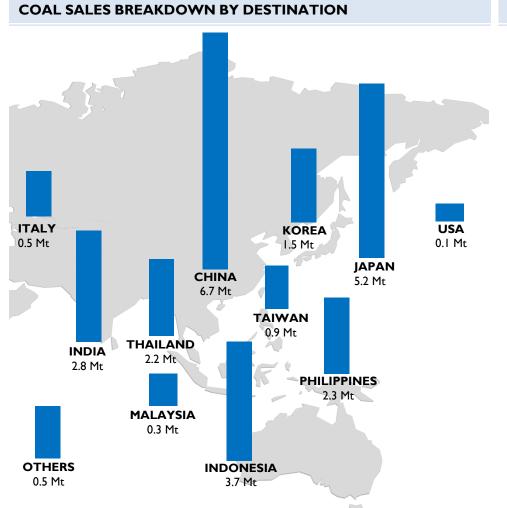
INDIA THERMAL COAL IMPORTS\*
Unit: Mt



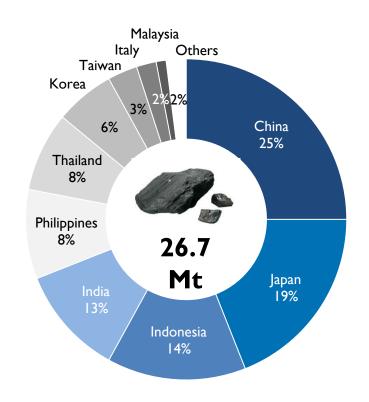
- Weak power demand and increased supply continues to hamper coal imports
- Currency demonetization hit coal imports in short-term as small traders and end-users usually conduct cash transactions
- Government continues to push state-owned coal-fired power plants to increase domestic coal consumption and reduce use of imported coal
- Indian buyers focus on domestic coal when imported coal become expensive
- Coastal plants continue to use imported coal due to delivery cost and quality advantage
- India's buyers shifted away from expensive South African coal to Indonesian coal 2H16
- Protectionism policy will limit import growth in medium term.

### ITM coal sales FY16





#### **COAL SALES FY16**

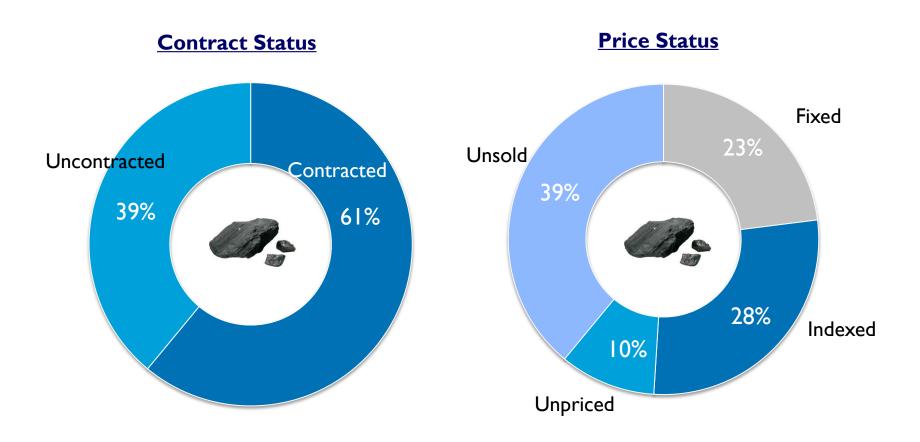


Total Coal Sales FY16: 26.7 Mt

### **Indicative coal sales 2017**



#### **COAL SALES CONTRACT AND PRICING STATUS**



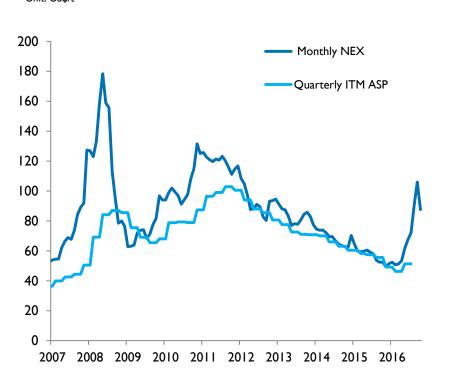
TARGET SALES 2017: 27.0 Mt

### ITM ASPs vs thermal coal benchmark prices



#### **ITM ASP VS BENCHMARK PRICES**

Unit: US\$/t



#### **COMMENTS**

- 4Q16 ASP benefitted from bullish market driven by Chinese output cap policy and supply tightness
  - ITM ASP: US\$59.8/t\* (+20% QoQ)
  - NEX (Feb 23, 2017)\*\*: US\$81.9/t
- NEX benchmark prices surged in 4Q.
   Prices have softened in 2017. Chinese policy still major influence.

Note: \* Included post shipment price adjustments as well as traded coal

<sup>\*\*</sup> The Newcastle Export Index (previously known as the Barlow Jonker Index – BJI)

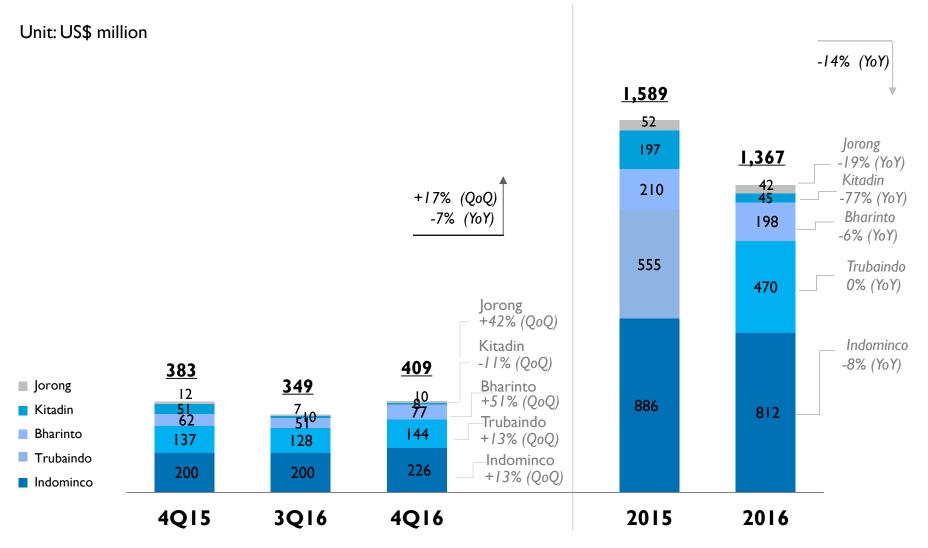
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### Sales revenue

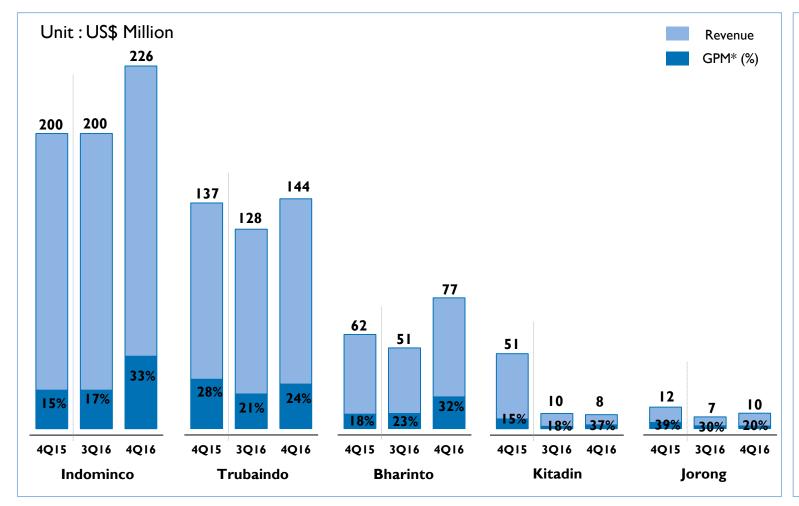


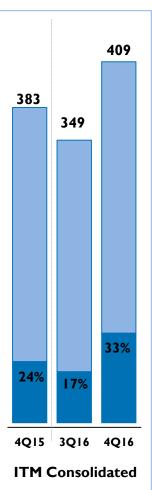


Note: Total consolidated revenue after elimination

### Average gross margin







<sup>\*</sup> Gross profit after royalty expense

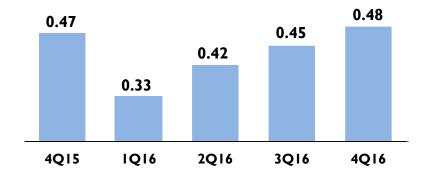
### **Total cost**



#### **WEIGHTED AVERAGE STRIP RATIO**



#### **FUEL PRICE**



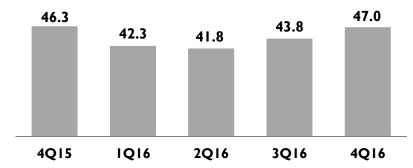
#### **COST OF GOODS SOLD\***



#### **TOTAL COST\*\***

Unit: US\$/t

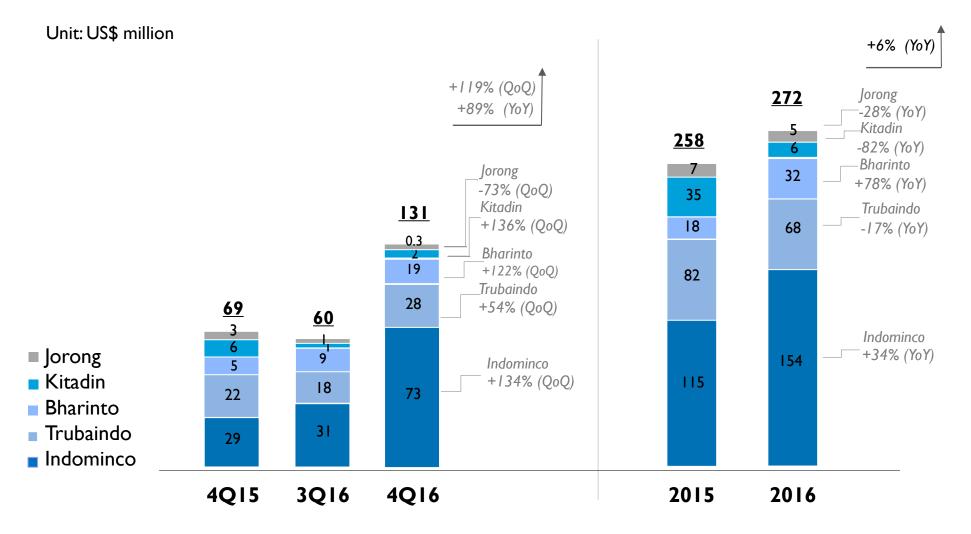
Avg. FY15: \$49.5/t Avg. FY16: \$43.8/t



\*\* Cost of Goods Sold + Royalty + SG&A

### **EBITDA**

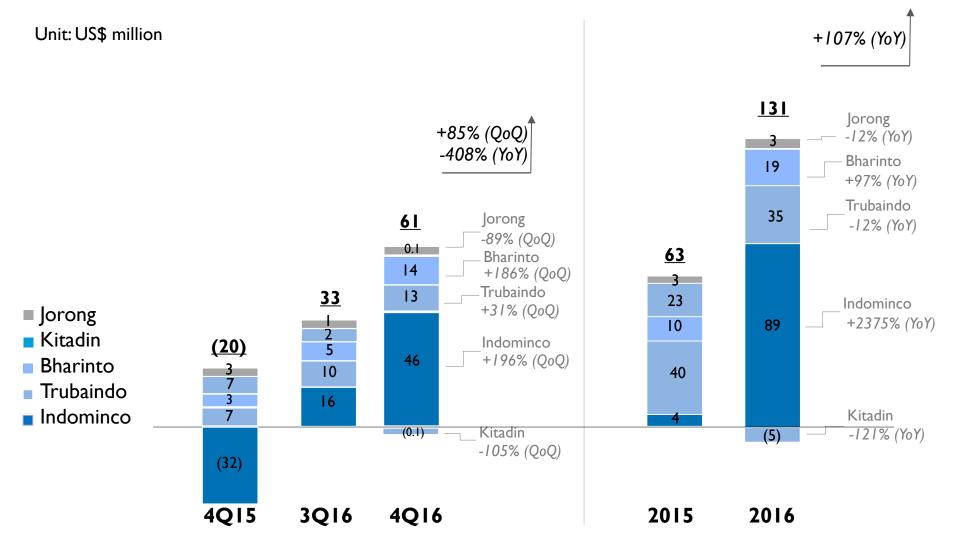




Note: Total EBITDA after elimination

### **Net income**

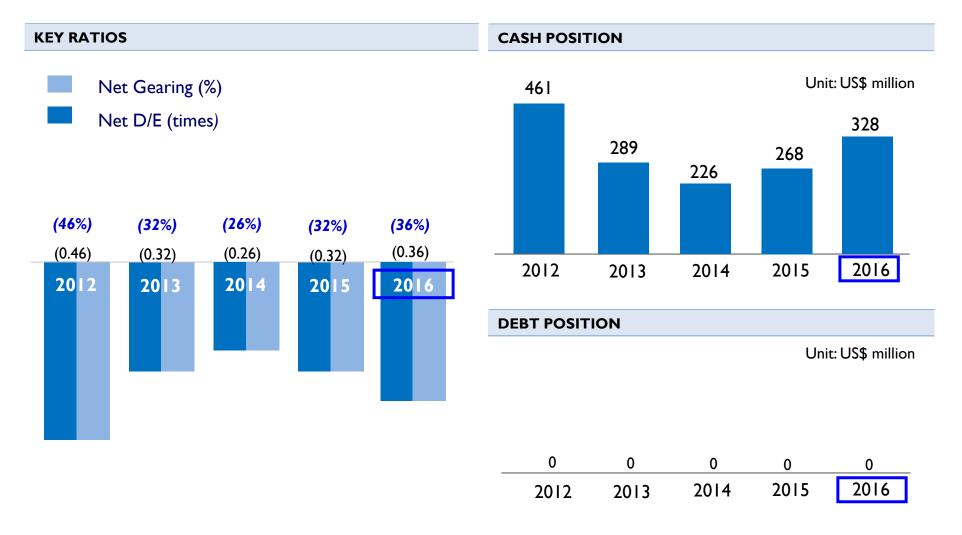




Note: Total consolidated net income after elimination

### **Balance sheet**

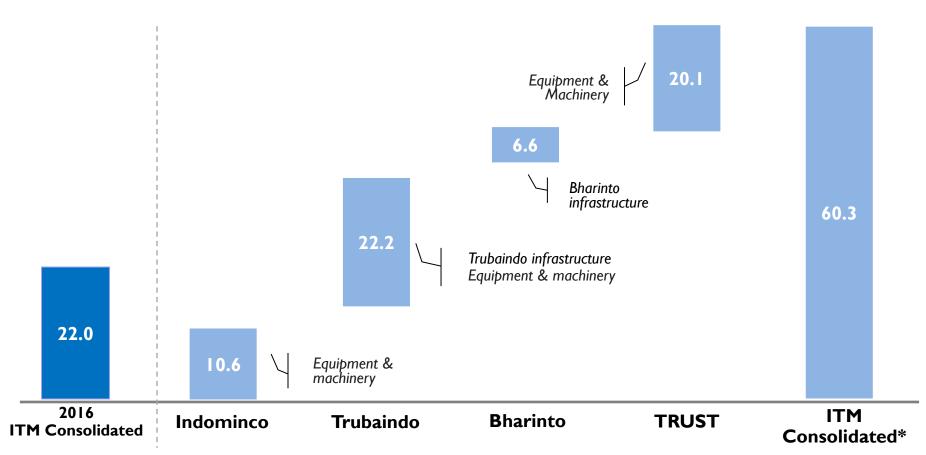




### 2017 capital expenditure plan



Units: USD million



Note: Total capex plan including Jakarta

### 4Q16 – key takeaways





Coal price jumped in 4Q16 – expected to be more stable in 2017



6.7 Mt sales 4Q16 – slightly lower than target



Stronger financial performance in 4Q16 and FY16



Higher than expected rainfalls



*Improved 4Q16 ASP* \$59.8/t, +20% *QoQ*)



Capturing margins across the value chain



Thank you Question & Answer



# Appendices

### **Income statement**



Unit: US\$ thousand	FY 16	FY 15	YoY%
Net Sales	1,367,498	1,589,409	-14%
<b>Gross Profit</b>	330,699	350,231	-6%
GPM	24%	22%	
SG&A	(122,141)	(156,649)	
EBIT	208,558	193,582	8%
EBIT Margin	15%	12%	
EBIT DA	272,275	257,550	6%
EBIT DA Margin	20%	16%	
Net Interest Income / (Expenses)	1,469	3,289	
Derivative Gain / (Loss)	(4,247)	(23,008)	
Others	(13,789)	(34,417)	
<b>Profit Before Tax</b>	191,991	139,446	38%
Income Tax	(61,282)	(76,339)	
Net Income	130,709	63,107	107%
Net Income Margin	10%	4%	

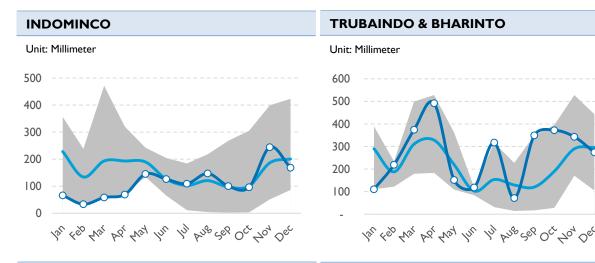
### **Income statement**

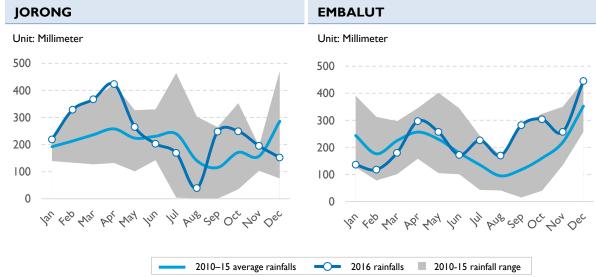


Unit: US\$ thousand	4Q16	3Q16	4Q15	QoQ%	YoY%
Net Sales	409,054	348,968	383,015	17%	7%
<b>Gross Profit</b>	137,036	77,251	90,589	77%	51%
GPM	34%	22%	24%		
SG&A	(33,518)	(30,719)	(43,387)		
EBIT	103,518	46,532	47,202	122%	119%
EBIT Margin	25%	13%	12%		
<b>EBITDA</b>	130,518	59,669	69,101	119%	89%
EBITDA Margin	32%	17%	18%		
Net Interest Income / (Expenses)	551	297	444		
Derivative Gain / (Loss)	(628)	(1,744)	(8,633)		
Others	(10,477)	(608)	(30,688)		
<b>Profit Before Tax</b>	92,964	45,496	8,325	104%	1017%
Income Tax	(31,845)	(12,387)	(28,166)		
Net Income	61,119	33,109	(19,841)	85%	-408%
Net Income Margin	15%	9%	-5%		

# Rainfalls period 2010 - 2016



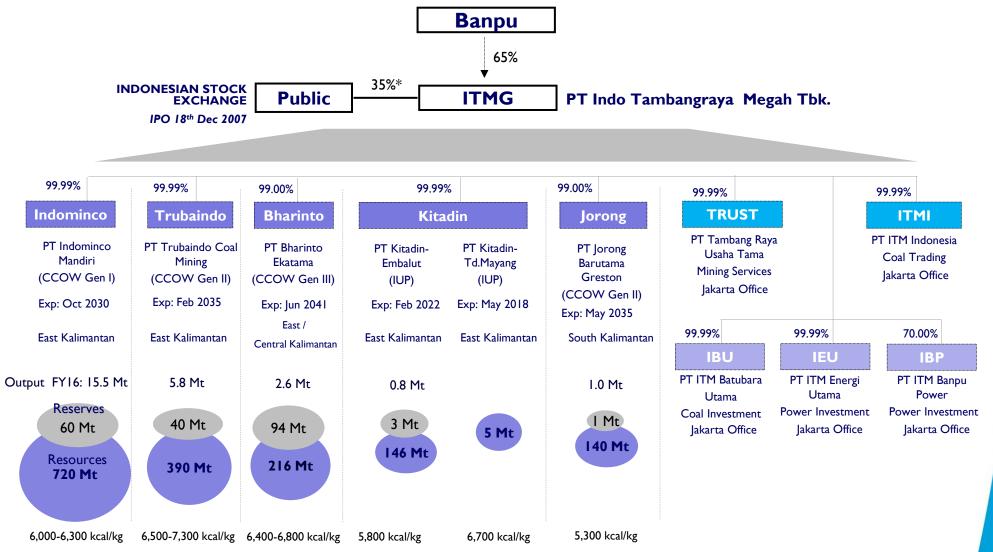




- 2H16 rainfall levels at most mines reached highest levels in 6 years since 2010, with September –November's level up steeply
- Indominco's rainfall in 4Q16 was higher than expected, which impacts output production
- Trubaindo, Bharinto and Jorong achieved production record despite heavy rainfall. Indominco and Embalut yielded slightly lower-thantarget production

#### ITM structure





<sup>\*:</sup> ITM own 2.95% from share buyback program

Note: Updated Coal Resources and Reserves as of 31 Dec 2016 based on estimates prepared by Competent Persons (consider suitably experienced under the JORC Code) in 30 Apr 2015 and deducted from coal sales volume in FY16.